

we feel critical or uncertain. We were by no means satisfied with the administrative organization as it was when we last saw it in operation; we felt that the relationship between the programme and the budget as presented was most unsatisfactory; and we were strongly of the opinion that the programme adopted by the Conference was too ambitious for an infant organization, and had not been sufficiently thought out in terms of ways and means.

It must be admitted, however, that these faults are very much what one would expect to find in any organization that had the whole world for its province, and that had to grow as quickly as UNESCO. We understand that steps have already been taken to remedy some of the defects we mention.

In spite of our criticisms, we left Paris with a deepened faith not only in the basic aims for which UNESCO stands, but also in the ability of the Organization, under wise guidance, to achieve those ends. Its Constitution we feel to be fundamentally sound, and we are particularly happy at the full equality granted both in letter and spirit to the smaller nations. We were impressed with the fire and imagination of the Director-General, and with the calibre of the Executive Board to which he will be directly responsible. The programme, although too extensive, contains all the projects that we consider most urgent and essential.

Finally, we see real hope in the appeal which UNESCO makes to the common people of the world. Like all the United Nations organizations, it needs the friendly co-operation of national Governments, but, more than any other, it depends for its final success upon the understanding of men and women in all walks of life in every member State. It offers to every man some creative task, however small, in the building of the defences of peace.

ACKNOWLEDGMENTS

We should like to express our appreciation of the generous hospitality shown us by the French Government and by the French delegation to the Conference. May we acknowledge also the courtesy and kindness shown to us, the delegates of a very small country, by the delegates of all the nations with whom we had dealings, and by Dr Huxley and his staff.