

their departments and the execution of Government policy. Correspondence was conducted on a formal or an informal basis as necessary, to ensure that the major decisions of Government were properly authenticated. The attached departments and directorates were—

The Director General of Posts and Telegraphs (called a department because of its magnitude and importance) :

The Director General of Civil Aviation (called a directorate) :

The Director General of Observatories (mainly Meteorological), (called a directorate).

9. In recommending the adoption of a similar organisation in New Zealand in so far as civil aviation is concerned, we have in mind that, while the size and population of the two countries are not comparable, the state of development of industry and of aviation and the task of building up civil aviation after the war are closely comparable. Moreover, the problem of administration in India has always been one of using to the utmost advantage a comparatively small number of highly-trained administrators and technicians, and New Zealand has, for different reasons, a similar problem.

10. The powers, duties, and responsibilities of the Air Secretary and the Air Department in relation to civil aviation, we suggest, should comprise the following :—

- (a) To act as the co-ordinating authority between Government, including all other departments of Government, and the Civil Aviation Directorate.
- (b) To maintain under continuous review civil aviation administrative and development policy and its co-ordination with the overall policy of Government and the financial and other resources of Government.
- (c) To act as the responsible accounting authority for the Budget of the Civil Aviation Directorate ; to review Budget Estimates and Appropriation Accounts.
- (d) To exercise the responsibility of the permanent head of a department under the Public Service Regulations for measures of efficiency, economy, and discipline.
- (e) To conduct correspondence in the name of Government.

11. The functions and responsibilities of the Director of Civil Aviation should be—

- (a) To advise Government on all civil aviation matters, including its development and administration.
- (b) To formulate policies and programmes of development for consideration by Government.
- (c) To study and develop the system of regulation of civil aviation, including the preparation of draft regulations, in consultation with Air Department and the Crown Law Office.