C.-3A.

Guards.

Under this system the successful carrying-out of the national forest policy and of the administration of the State forests would fall entirely upon the executive officer. The forest technicians on the Advisory Board would function simply as advisers. This is the system proposed by the Royal New Zealand Commission on Forestry, 1913.

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Recommendation of the Writer .-- Your adviser has no hesitation in strongly recommending plan No. 1, for that is the system that has been proven by experience to result in the most efficient and most economical method of national forest administration. It secures a direct line of authority and responsibility from the Minister, through the Director, right down to the forest Moreover, it is the one which assures unity of control, direction, inspiration, and responsibility.

Graphie Exposé.

There is graphically exposed berewith the relative positions, duties, and responsibilities of the organization for the New Zealand Forest Service according to plans Nos. 1, 2, and 3.

PLAN NO. 1.—ORGANIZATION OF PERSONNEL AS RECOMMENDED FOR THE NEW ZEALAND FOREST SERVICE BY YOUR ADVISER.

MINISTER IN CHARGE.

DIRECTOR. General management, administration, research. operation, silviculture, and general. Secretary. Consultative Forest Board. (Ten to fifteen members.) Secretariat; records; fiscal; acccountancy, revenue, expenditure, Advisory duties (honorary). office administration. Chief Inspector. Scenic reserves, Research, Operation, Management, national parks, silviculture. investigation, protection timber-measurement, educational reserves, staff organization, &c. timber administration, semi-public &c. &c. plantations, &c. Conservation Conservation Conservation Conservation Conservation Conservation Conservation Region No. 2: Rotorua. Region No. 4: Nelson. Region No. 5: Westland. Region No. 1: Region No. 3: Region No. 6: Region No. 7: Wellington and Auckland. Otago-Canterbury. Southland. Gisborne District. Staff: Warden Con-Staff: Warden Con-Staff: Staff: Staff: Staff: Staff: Conservator,* Conservator,* Conservator, Conservator. Conservator. Warden, servator, Warden. Warden. Warden. servator. Warden. Plantation main-Clerk-typist, Ranger, Ranger, Clerk-typist, Rangers, Rangers, tenance staff, Draughteman, Clerk-typist, Plantation main-Clerk-typist, Rangers, Clerk-typist, Draughtsman, Guards. Guards, Draughtsman. Rangers, Guards. Guards, Draughtsman, Guards. tenance staff,

PLAN NO. 1.—ORGANIZATION OF WORK AS RECOMMENDED FOR THE NEW ZEALAND FOREST SERVICE BY YOUR ADVISER.

Guards. * To act as detailed officer when in other conservations.

Draughtsman.

MINISTER IN CHARGE. DIRECTOR OF FOREST SERVICE. Consultative Forest Board. Secretary. To advise on methods procedure, Secretariat; records, office; fiscal; sawmilling licenses; permits; royalties; supplies; purchases; timber sales, protection, co-operation, education, forest-extension, royalties, research, property; collections, scenic reserves, &c. Chief Inspector. Scenic Reserves. Research. Operation. Management. Silviculture; timber sales; Investigation into utilization Staff organization; forest National parks; educaprotection; permanent improvements; publicity; timber administration; cutting control; tres pass; survey and demarforest products; mensurational endowments; fish and game protection; silvicultural regulastatistical surveys; tions: co-operation in foresttion, &c. extension; engineering; semi - public Plantation cation; royalty investi-gation; timber-measureforestation; grazing studies; protection problems; dif-fusion forest knowledg, &c.; Boards, &c. ment; boundary surveys, Forest Products Laboratory.