

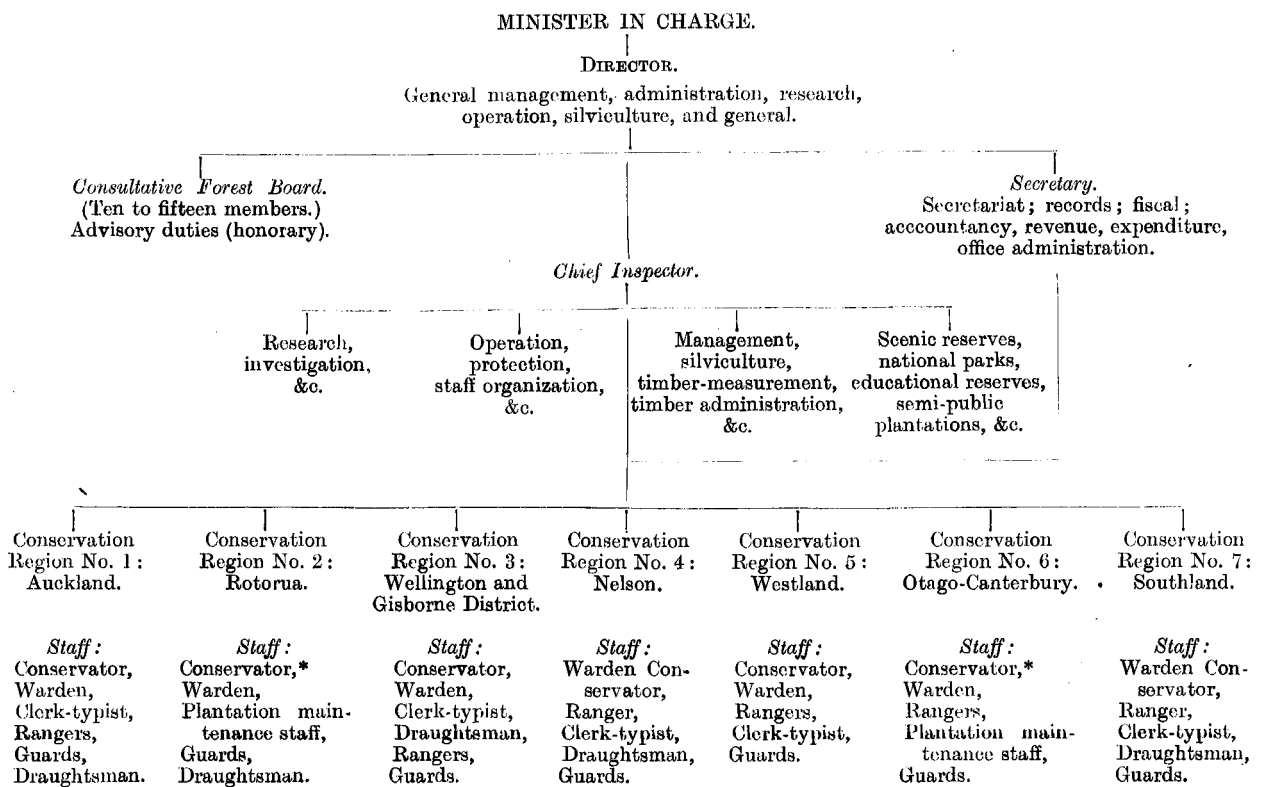
Under this system the successful carrying-out of the national forest policy and of the administration of the State forests would fall entirely upon the executive officer. The forest technicians on the Advisory Board would function simply as advisers. This is the system proposed by the Royal New Zealand Commission on Forestry, 1913.

Recommendation of the Writer.—Your adviser has no hesitation in strongly recommending plan No. 1, for that is the system that has been proven by experience to result in the most efficient and most economical method of national forest administration. It secures a direct line of authority and responsibility from the Minister, through the Director, right down to the forest guard. Moreover, it is the one which assures *unity of control, direction, inspiration, and responsibility.*

Graphic Exposé.

There is graphically exposed herewith the relative positions, duties, and responsibilities of the organization for the New Zealand Forest Service according to plans Nos. 1, 2, and 3.

PLAN NO. 1.—ORGANIZATION OF PERSONNEL AS RECOMMENDED FOR THE NEW ZEALAND FOREST SERVICE BY YOUR ADVISER.



* To act as detailed officer when in other conservations.

PLAN NO. 1.—ORGANIZATION OF WORK AS RECOMMENDED FOR THE NEW ZEALAND FOREST SERVICE BY YOUR ADVISER.

